## Karl R. Rábago Principal, Rábago Energy LLC

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Karl R. Rábago has some 20 years experience in electricity policy and regulation, energy markets development, and energy technology development. He operates an energy consulting practice called Rábago Energy LLC—providing strategic, policy, regulatory, and market development consulting in the clean and innovative energy sectors. Karl serves as Chair of the Board of the Center for Resource Solutions, a San Francisco-based non-governmental organization that works to advance voluntary clean energy markets. He also sits on the Board of the Interstate Renewable Energy Council (IREC).

Karl's past positions include Commissioner, Texas Public Utility Commission; Deputy Assistant Secretary at the US Department of Energy; Vice President of Distributed Energy Services at Austin Energy; Director of Regulatory Affairs for the AES Corporation and AES Wind; Sustainability Leader with NatureWorks, LLC; and Managing Director & Principal, Rocky Mountain Institute. Career and personal highlights include:

- Eagle Scout at the age of 12
- Commissioned as 2d Lieutenant in the Army upon graduation from Texas A&M at the age of 19; Armored Cavalry Squadron platoon leader and logistics officer
- Military prosecutor or defense counsel in over 150 felony-level cases
- Law professor at West Point and the University of Houston
- Texas' first Hispanic Public Utility Commissioner at the age of 34
- Successful champion of renewable energy and energy efficiency in Texas
- Managed renewable energy R&D for the United States at the Department of Energy
- · Global clean energy experience and leadership on six continents

A graduate of Texas A&M University with a Bachelor of Business Administration degree in Business Management, Mr. Rábago is an attorney (University of Texas Law School, J.D. with Honors) with post-doctorate degrees in environmental (LL.M., Pace University School of Law) and military law (LL.M., US Army Judge Advocate General's School).

Karl has taught law at the University of Houston Law Center and the US Military Academy at West Point.

A veteran of more than 12 years in the US Army, he served as an Armored Cavalry officer and member of the Judge Advocate General's Corps, and is Airborne and Ranger qualified.

Married for more than 34 years to his wife Pam, Karl is the proud father of three grown children and grandfather of Avery Victoria Rábago.